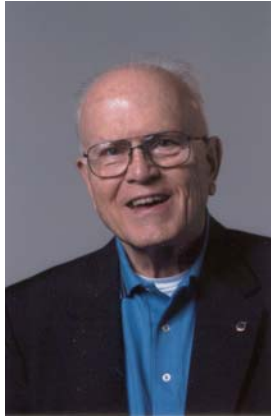


**Title:** What a QMS auditor should know about auditing sub-systems not previously addressed

**Speaker:** Russell T. Westcott, ASQ Fellow, CMQ/OE, CQA



**Bio:** ASQ Fellow, CMQ/OE, CQA  
Editor of *The Certified Manager of Quality/Organizational Excellence Handbook, third edition*  
Co-editor of *The Quality Improvement Handbook*  
Author of *Simplified Project Management for the Quality Professional*  
Author of *Stepping Up To ISO9001: 2000* (Paton Press)  
Instructor: CMQ/OE Refresher Course, ASQ, QMD, Sections  
Member: ASQ Quality Management Division Advisory Committee  
Member: ASQ Thames Valley Section (308) Executive Board  
Writer and speaker on quality management

**Russ' industry experience includes management positions with:**

Consolidated Edison Company of New York (electric, gas and steam utility)  
TRW Systems Group, California (aerospace systems)  
C.I.T. Financial, New York, (business financing)  
General Electric Credit Corp., Connecticut (consumer financing)  
General Electric Co., NY, VA, MA (manufacturing, defense systems)  
Liberty Mutual Insurance Co., Massachusetts (casualty insurance)

**R.T. Westcott & Associates, Old Saybrook, CT, (formed 1979) guides clients in:**

Organizational performance improvement projects  
Implementing quality management systems  
Project planning and management  
Strategic planning  
Baldrige-type award applications

**The Offerjost-Westcott Group (division of R.T. Westcott & Associates) guides individuals:**

Work-Life Planning  
Career change

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**Note:** Russ will offer a book for a drawing, and will have books of his for sale.